

RIBBLE VALLEY BOROUGH COUNCIL

REPORT TO HEALTH & HOUSING COMMITTEE

Agenda Item No 12

meeting date: THURSDAY, 19 JANUARY 2017
title: RIBBLESDALE LOCALITY PARTNERSHIP
submitted by: MARSHAL SCOTT – CHIEF EXECUTIVE
principal author: COLIN HIRST – HEAD OF REGENERATION AND HOUSING

1 PURPOSE

1.1 To consider the proposed creation of a Ribblesdale Community Partnership pilot.

1.2 Relevance to the Council's ambitions and priorities:

- Community Objectives – To promote and support health, environmental, economic and social wellbeing of people who live, work and visit the Ribble Valley.
- Corporate Priorities – To promote healthier environment and lifestyle.
- Other Considerations – To demonstrate that the Council works in partnership with its community.

2 BACKGROUND

2.1 The Council has been invited to participate in a pilot project running across East Lancashire in three Clinical Commissioning Group (CCG) areas in our case the Ribblesdale locality to explore a model for the provision of a multi-speciality community provider. In effect this is a one-stop-shop arrangement for delivery of health and wellbeing services and the commissioning of those services through various NHS and CCG channels.

2.2 A background document that sets out the overall concept for the project is available in the Members' Room on Level C.

2.3 In essence a multi-speciality community provider (MCP) aims to join up health and care services to provide high quality, efficient and effective care for patients within the boundaries of the MCP area. The intention is to bring all service providers together to form an accountable body to deliver services irrespective of organisational arrangements. It can incorporate a range of health and care services including both statutory and non-statutory provision but joined up in order to care for patients closer to home.

2.4 Agreement has been given by the CCG to enable this pilot to be developed and at this stage a steering body has been formed currently attended and chaired by Councillor Bridget Hilton in the role as Chair of the Council's Health and Wellbeing Partnership.

2.5 At this stage the project is still developing, particularly in relation to understanding how different organisations will relate to each other, what lines of governance and accountability there will be and ultimately the extent to which each partner will be able to commit to this way of operation.

3 ISSUES

- 3.1 At this stage the steering group is aiming to direct the scope and extent of the partnership in terms of how it can operate and has a number of meetings planned in order to develop that further. At this stage the Council has not been formally asked to appoint anybody to a board or a governance role as these details are as yet still to be worked through. It is suggested that under the auspices of our Health and Wellbeing Partnership that this role is continued by Councillor Hilton who can then feedback through the relevant channels. The intention is to develop a position whereby a formal agreement will be presented for agreement by each organisation including the Council. Clearly this will need to be considered in the light of the implications of any resource and service requirements needed to fulfil the obligations but at this stage these details are not known.
- 3.2 A number of substantive changes are underway within the delivery of local health services and this MCP approach does present the opportunity to be innovative in developing service delivery ultimately to the benefit of the local community and enhancing the services that are provided either by way of drawing funding in to deliver or support Council services or avoiding duplication by combining services.
- 3.3 It is the intention that the Ribblesdale MCP will work collaboratively under a locality community structure to make sure that care is delivered closer to home and within the patient's own community unless there is an absolute medical need for them to be in hospital or residential care. This is consistent with the overall approach within the NHS to move care away from hospital and acute care towards care at home through primary care services. It is intended that the patient will be at the centre of the care programme by improved information and the joining up of delivery across a number of organisations which at present can be fragmented at times and lead to frustrations in terms of service provision and best use of resources.
- 3.4 The intention of the Ribblesdale Community Partnership is to cover the registered GP practice population of Ribblesdale. The Council will need to continue to monitor the impact of services in relation to the wider borough where different localities deal with different parts of the Borough. This has particular implications where the borough council services may be focussed into Ribblesdale and it is important that the needs of other areas are recognised in the Council's service planning.
- 3.5 Within the Ribblesdale Community Partnership, the process will identify priorities and determine services and pathways, developing a comprehensive plan for the implementation of the objectives of what would be a new accountable body working in partnership with other service providers. A key concept is that organisational boundaries can be removed in order to deliver the right care at the right time, based on the needs of the patient and not the organisations responsible for delivery.
- 3.6 It is further intended that whilst currently there would be no devolved financial accountabilities from the CCG there will be much greater freedom to plan and direct resources in conjunction with the partner organisations, either by way of pooling or supporting resources in order to more effectively manage financial resources that are available.
- 3.7 To date an initial scoping meeting of the steering group has been held and it is intended that this group will continue in that form as a steering group pending the detailed working of a framework with a partnership agreement in due course. Whilst it was originally intended that the new partnership would be operational by April 2017, the timeframe required to put these arrangements into play may not see this target being met, Members will be kept informed of progress and in any event the full

partner agreement will need to be considered by Members ahead of any commitment to go beyond involvement in the steering group.

3.8 Attached at Appendix 1 is the intended Terms of Reference for a Ribblesdale Community Partnership Board which would be the intended structure that would run the MCP. This is in draft at this stage but does give an indication of the nature of the aims, objectives and importantly the responsibilities that Members of the Partnership would have to take on board which are set out in the programme. Members may wish to review this and comment at the meeting.

3.9 At this stage I would emphasise that the steering group has not formed into any form of board which would require as indicated, detailed consideration by the Council and formal nomination of appointees.

4 RISK ASSESSMENT

4.1 The approval of this report may have the following implications:

- Resources – At this stage the resources required are primarily officer and Member time to input to the development of the Partnership, however, as the project progresses there may well be a need to consider how Ribble Valley undertakes its allocation of resources and service planning in conjunction with any formal partnership it agrees to become a part of. Being part of the Partnership does provide opportunities to draw in additional resources to supplement and enhance services already delivered by the Council.
- Technical, Environmental and Legal – There are no particular issues at this stage. Members will be kept informed and the legal implications of any future partnership or formal agreement will be considered at the appropriate time.
- Political – }
• Reputation – } The report demonstrates the Council's willingness to work in partnership with other organisations to delivery services and to enhance the ability to operate as well run Council.
- Equality & Diversity – The Partnership provides an opportunity to review how services are delivered to improve access to all.

5 RECOMMENDED THAT COMMITTEE

5.1 Note the proposal to create a multi-speciality community provider partnership and endorse the continued attendance of the steering group by the Chair of the Ribble Valley Health and Wellbeing Partnership and that a progress report is brought back to this Committee as the pilot moves forward.

COLIN HIRST
HEAD OF REGENERATION & HOUSING

MARSHAL SCOTT
CHIEF EXECUTIVE

BACKGROUND PAPERS

Nil.

For further information please ask for Colin Hirst, extension 4503.

REF: CH/CMS/H&H/19 JAN 17

**Ribblesdale Community Partnership Board
Terms of Reference**

Aim:-

The aim of the Ribblesdale Community partnership Board is:

- To create a new accountable organisation for the management of community services in Ribblesdale locality run in partnership by local health and care organisations, removing organisational boundaries to deliver care pathways designed around the needs of the patient not organisational structures.

Objectives:-

- Develop the Ribblesdale Community Partnership Board
- Develop a Ribblesdale Community Partnership Strategy and Plan
- To be the accountable body for the Ribblesdale Community Partnership
- To test out models of delivery for health and wellbeing services within a locality.
- To ensure that the model supports the delivery of health and care needs for Ribblesdale patients.
- To performance monitor the impact of the Ribblesdale Community Partnership.
- To continually improve the development of the Ribblesdale Community Partnership.
- To support the strategic direction of the Pennine Lancashire Transformation Programme.

Member responsibility:-

1. To attend meetings as their organisation's representative.
2. To provide all information requested by the Board on time and ensuring involvement of their organisation. This will involve sharing good practice.
3. To cascade information about decisions reached and agreements made by the Board to their respective organisations.
4. To ensure communication is clear, concise and timely.
5. To make recommendations on behalf of their organisation.
6. To be responsible on behalf of their organisation, for the agreement of proposals and recommendations leading to the production of the detailed strategy..
7. To participate in Public Engagement.
8. To identify all existing local partnership groups, forums and other relevant partnerships to be engaged with, developing contacts, obtaining information on current arrangements and requesting input on expectations and opportunities.
9. To identify and incorporate into the strategy recommendations relating to best practice in developing community partnerships including budget allocation to support implementation.

Deliverable Benefits

1. Improvement in the quality of services delivered in Ribblesdale
2. Increased collaboration across all Organisations delivering health and care services in Ribblesdale.

Membership:-

Partnership Organisation – Voting Rights
Castle Medical Group
East Lancashire Hospitals Trust (ELHT)
Hyndburn and Ribble Valley Council for Voluntary Services (HRV CVS)
Lancashire Care Foundation Trust (LCFT)
Lancashire County Council
Pendleside Medical Practice
Ribble Valley Borough Council (RVBC)
Sabden and Whalley Medical Practice
Slaidburn Country Practice
Support – Provide advice and Guidance (No Voting Rights)
Lay representation
East Lancashire Clinical Commissioning Group

Chairperson:-

TBC

Co-Opted Members:-

The following people may be co-opted onto the group as and when required:

Governance:-

The Ribblesdale Community Partnership will be accountable to each Partnership Members Organisation and will report to the Pennine Lancashire Transformation Programme Board.

Frequency:-

The Board will be held on a monthly basis.

Coordination of Meeting:-

Coordination of the meeting, including agenda setting, arranging of venue and minute taking will be coordinated by the Ribblesdale Locality Support Officer.

Review:-

The terms of reference will be reviewed on an annual basis